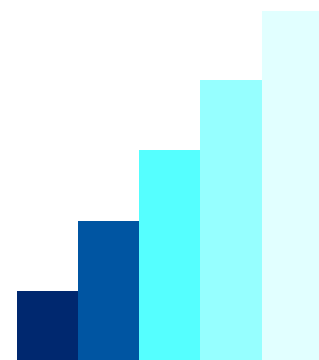


# DATA BOOK

# FY2020

Year ended March 31, 2020

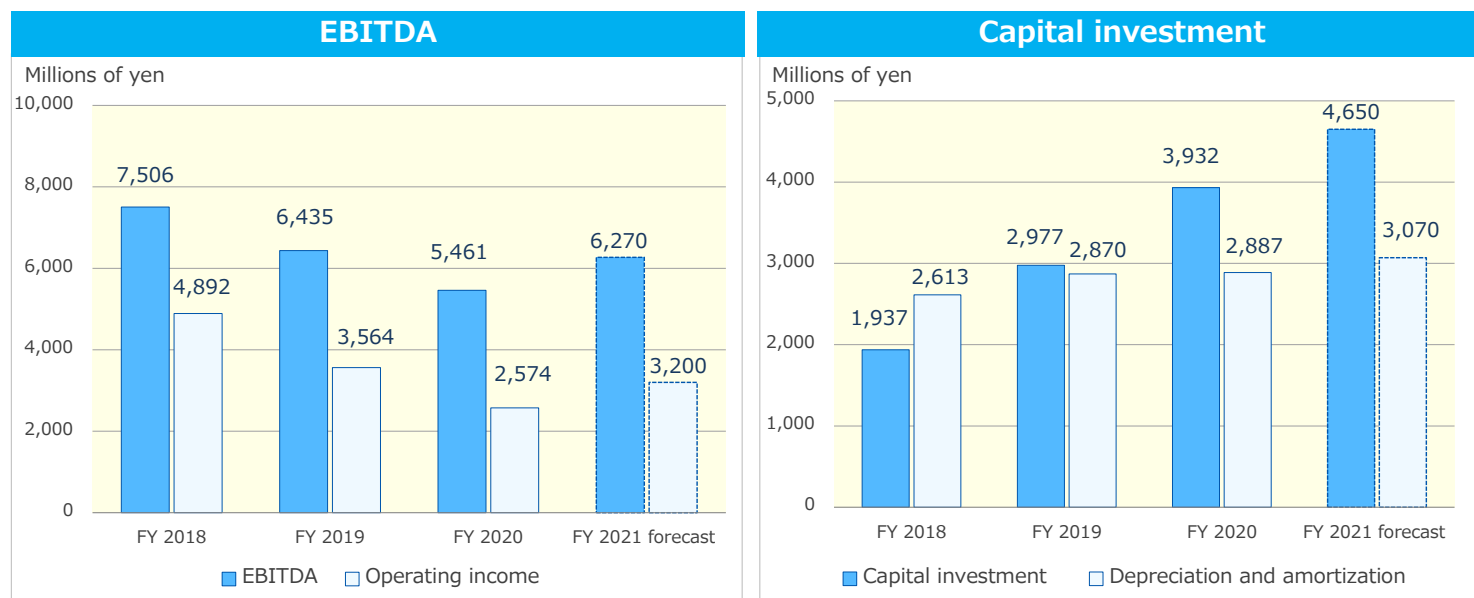


## Achievement Transition ( Consolidated )



Consolidated	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021 forecast	
	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change
<b>Net sales</b>	77,380	△ 2.2	80,782	4.4	79,501	△ 1.6	<b>72,967</b>	△ <b>8.2</b>	73,000	0.0
<b>Operating income</b>	5,095	40.0	4,892	△ 4.0	3,564	△ 27.1	<b>2,574</b>	△ <b>27.8</b>	3,200	24.3
<b>Ordinary income</b>	5,314	38.0	5,218	△ 1.8	3,950	△ 24.3	<b>2,927</b>	△ <b>25.9</b>	3,500	19.6
<b>Profit attributable to owners of parent</b>	3,416	47.8	3,111	△ 8.9	3,890	25.0	<b>1,732</b>	△ <b>55.5</b>	2,100	21.2

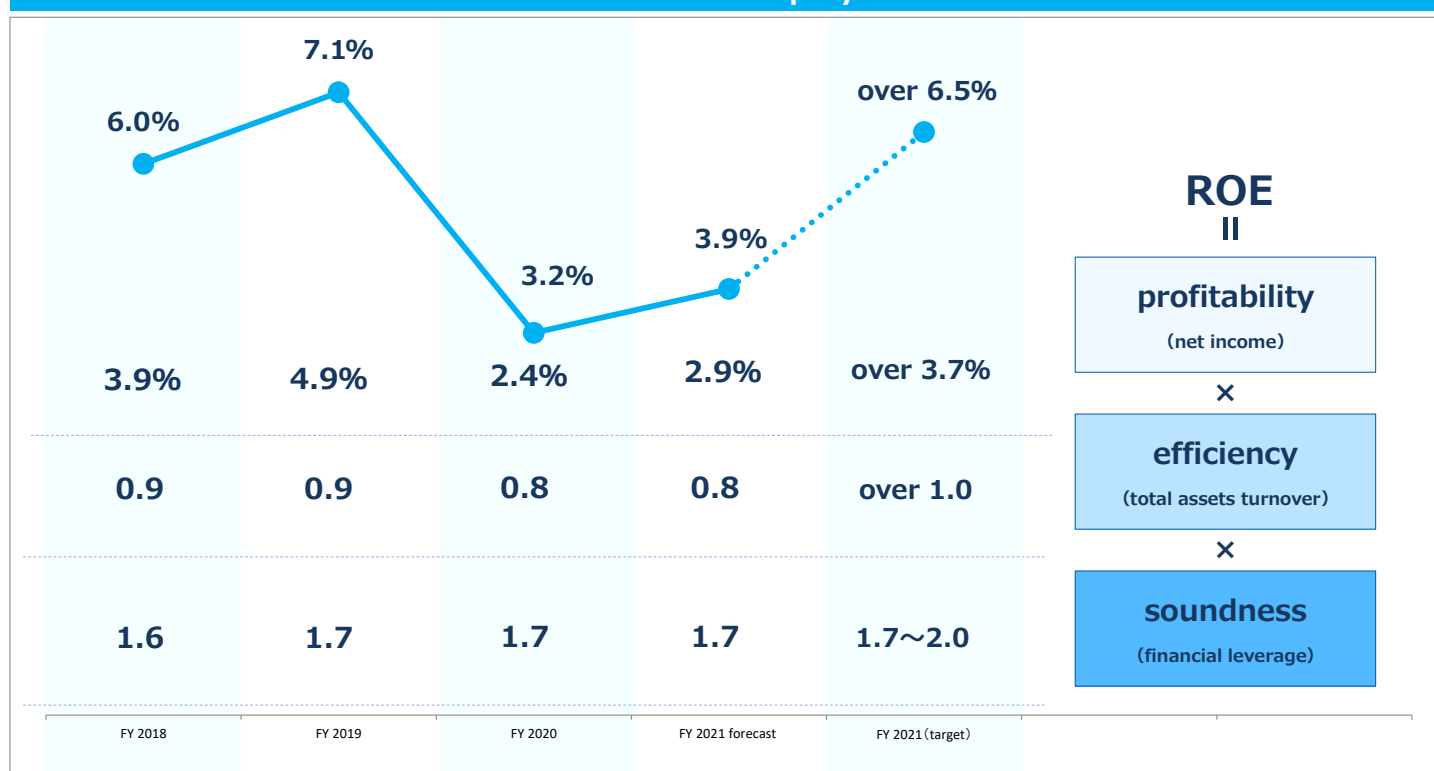
## Management index Transition



Consolidated	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021 forecast	
	Millions of yen	Increase /Decrease	Millions of yen	Increase /Decrease	Millions of yen	Increase /Decrease	Millions of yen	Increase /Decrease	Millions of yen	Increase /Decrease
Capital investment	2,107	△ 885	1,937	△ 170	2,977	1,040	<b>3,932</b>	<b>955</b>	4,650	717
Depreciation and amortization	2,661	△ 55	2,613	△ 48	2,870	257	<b>2,887</b>	<b>16</b>	3,070	182
R&D expenses	3,179	359	3,220	41	3,051	△ 169	<b>3,041</b>	△ 9	3,350	308
Interest-bearing debt	13,300	△ 4,126	11,269	△ 2,031	14,349	3,080	<b>19,045</b>	<b>4,695</b>	23,000	3,954
EBITDA	7,757	1,400	7,506	△ 251	6,435	△ 1,070	<b>5,461</b>	△ 973	6,270	808

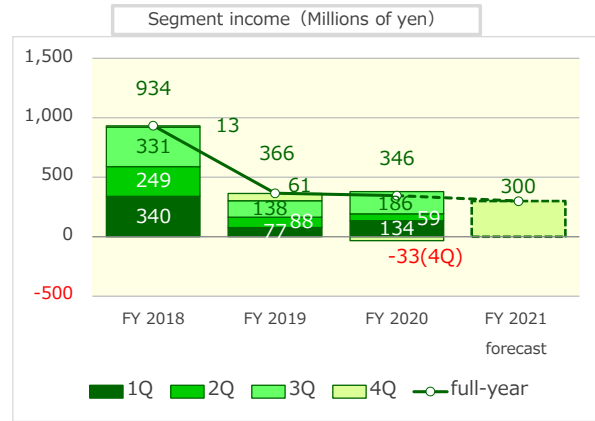
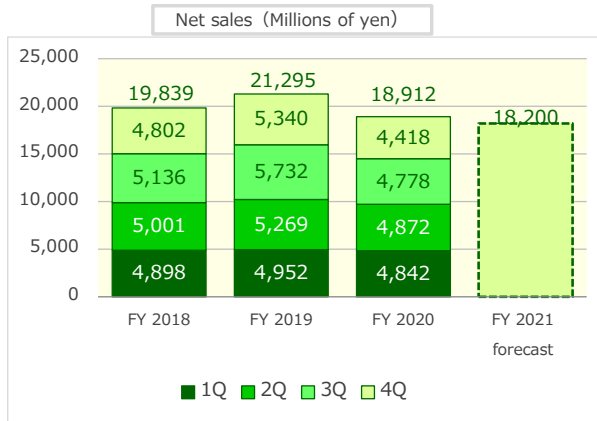
[ EBITDA ] Earnings Before Interest , Taxes , Depreciation , and Amortization

## Return on equity

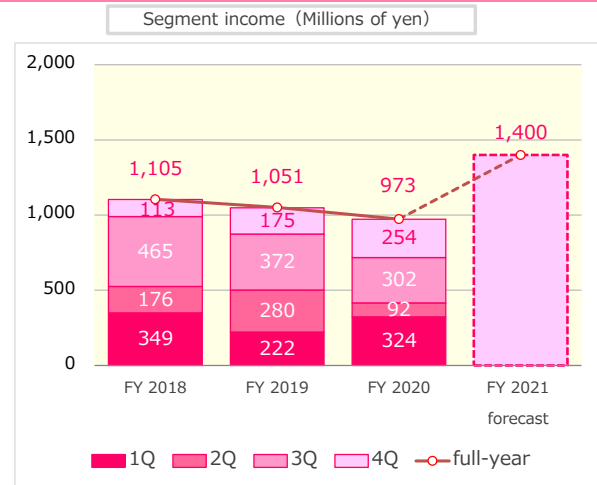
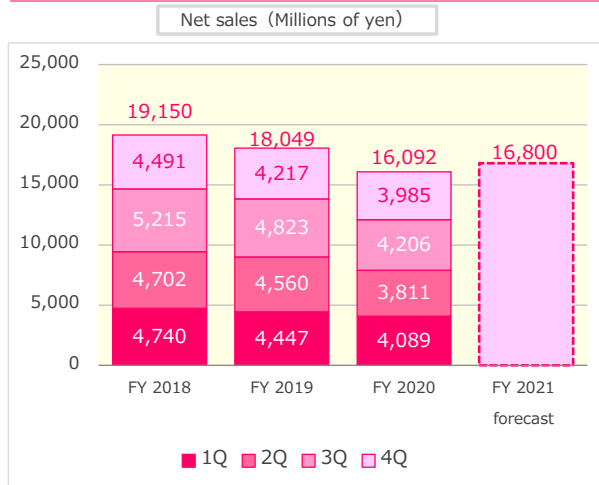


## Segment Information (Consolidated)

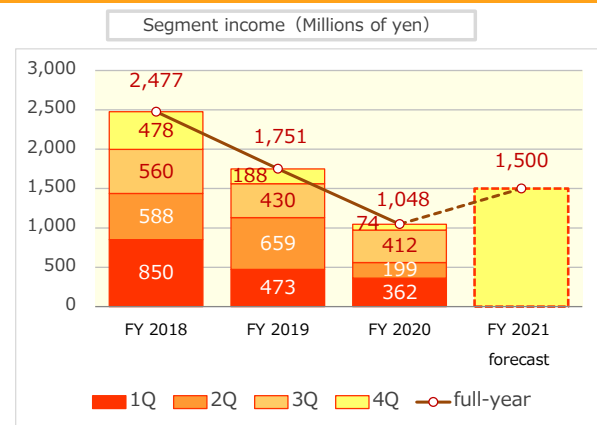
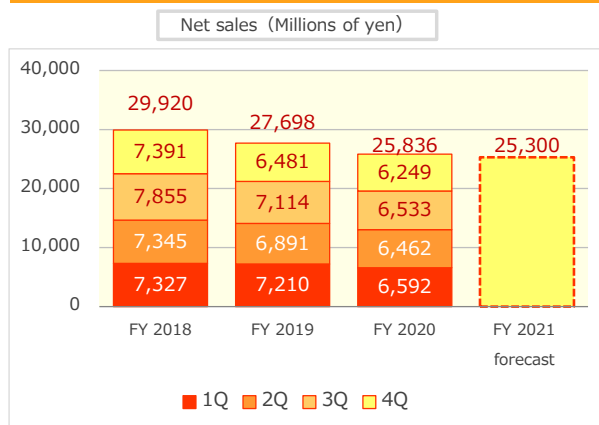
### Paper Chemicals



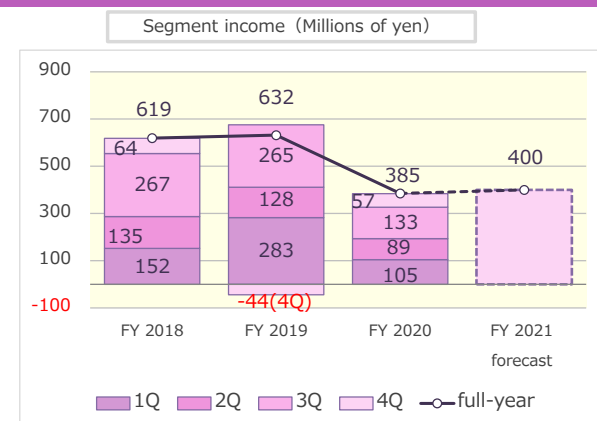
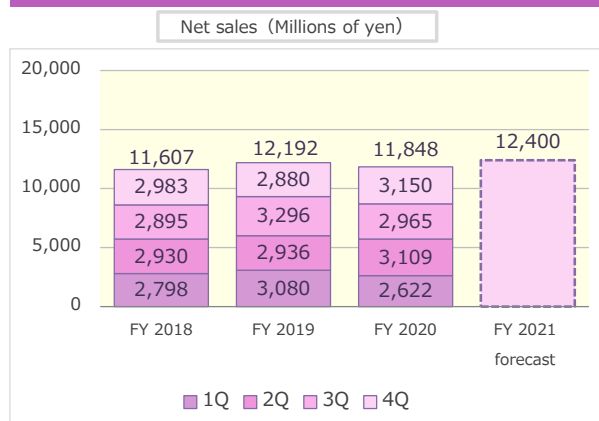
### Coating Chemicals



### Adhesive Materials



### Functional Materials



## Segment Information (Consolidated)

Consolidated		FY 2018		FY 2019		FY 2020		FY 2021 forecast	
		Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change
Paper Chemicals	Net sales	19,839	8.7	21,295	7.3	<b>18,912</b>	<b>△ 11.2</b>	18,200	△ 3.8
	Segment income	934	△ 26.9	366	△ 60.8	<b>346</b>	<b>△ 5.3</b>	300	△ 13.5
	Segment income/sales	4.7%		1.7%		<b>1.8%</b>		1.6%	
Coating Chemicals	Net sales	19,150	△ 1.2	18,049	△ 5.7	<b>16,092</b>	<b>△ 10.8</b>	16,800	4.4
	Segment income	1,105	△ 1.0	1,051	△ 4.8	<b>973</b>	<b>△ 7.4</b>	1,400	43.7
	Segment income/sales	5.8%		5.8%		<b>6.1%</b>		8.3%	
Adhesive Materials	Net sales	29,920	5.8	27,698	△ 7.4	<b>25,836</b>	<b>△ 6.7</b>	25,300	△ 2.1
	Segment income	2,477	△ 2.5	1,751	△ 29.3	<b>1,048</b>	<b>△ 40.1</b>	1,500	43.0
	Segment income/sales	8.3%		6.3%		<b>4.1%</b>		5.9%	
Functional Materials	Net sales	11,607	3.9	12,192	5.0	<b>11,848</b>	<b>△ 2.8</b>	12,400	4.7
	Segment income	619	10.5	632	2.1	<b>385</b>	<b>△ 39.1</b>	400	3.7
	Segment income/sales	5.3%		5.2%		<b>3.3%</b>		3.2%	
Others	Net sales	265	△ 5.8	266	0.3	<b>277</b>	<b>4.2</b>	300	8.1
	Segment income	24	55.3	26	7.2	<b>31</b>	<b>17.6</b>	20	△ 36.2
	Segment income/sales	9.4%		10.0%		<b>11.3%</b>		6.7%	
Subtotal	Net sales	80,782	4.4	79,501	△ 1.6	<b>72,967</b>	<b>△ 8.2</b>	73,000	0.0
	Segment income	5,162	△ 6.4	3,828	△ 25.8	<b>2,786</b>	<b>△ 27.2</b>	3,620	29.9
	Segment income/sales	6.4%		4.8%		<b>3.8%</b>		5.0%	
Consolidated total	Development Investment	△ 374	—	△ 352	—	<b>△ 294</b>	<b>—</b>	△ 350	—
	Segment income	4,787	△ 6.6	3,476	△ 27.4	<b>2,491</b>	<b>△ 28.3</b>	3,270	31.2
	Segment income/sales	5.9%		4.4%		<b>3.4%</b>		4.5%	

\*Applied research and development expense that will be the source of growth in the medium to long term.

The sales of business segmentation do not include intersegment sales.

[Paper Chemicals] Size agent, Paper strengthening agent, Latex, etc.

[Coating Chemicals] Printing ink resin, Paint resin, Polymerization emulsifier, UV/EB curable resin, etc.

[Adhesive Materials] Adhesive resin, Colorless rosin derivatives, etc.

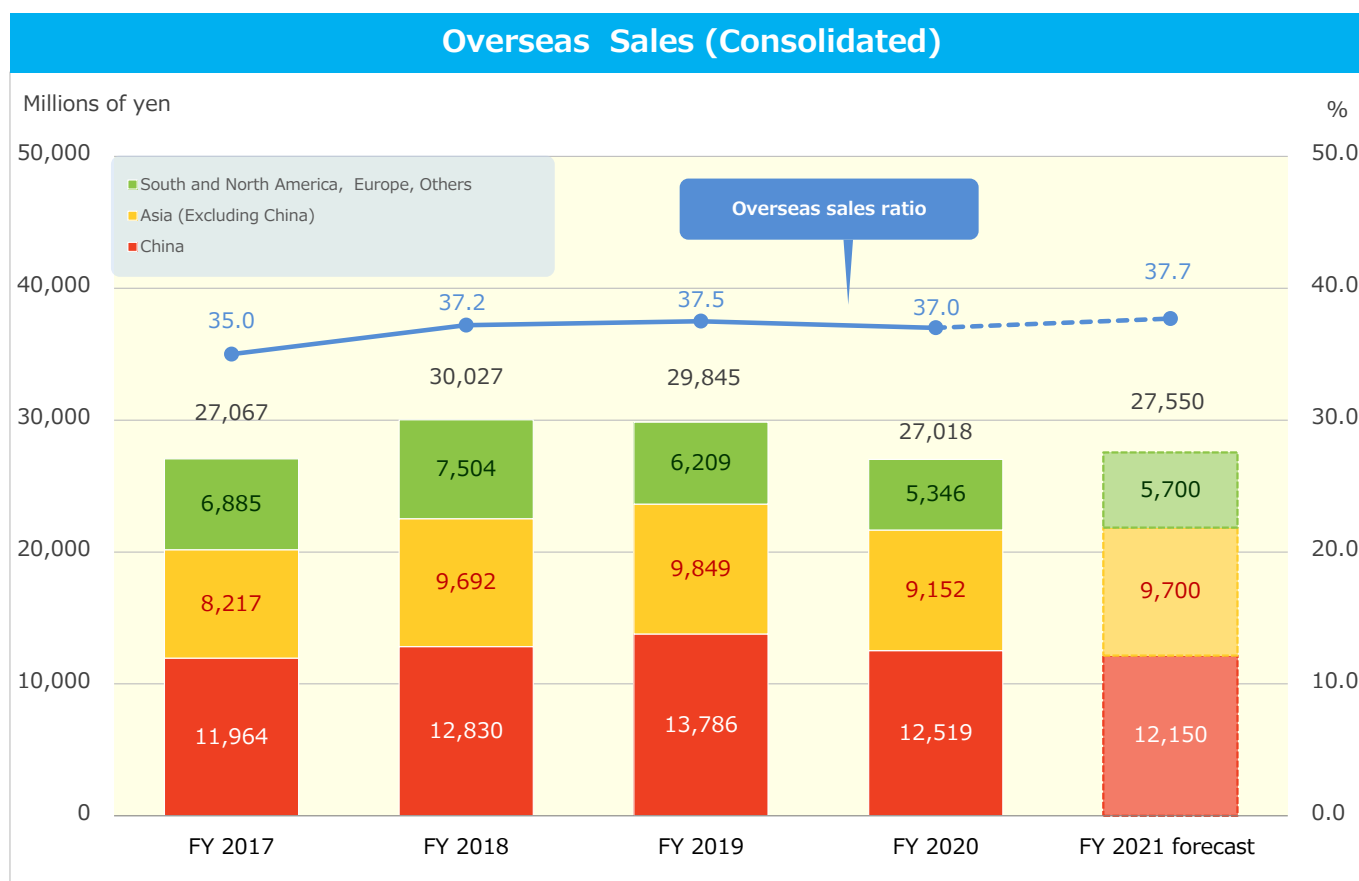
[Functional Materials] Compound materials for electronics, Functional fine chemical materials, Polishing agent for hard disk substrates, Flux cleanig System, etc.

[Others] Insurance business, Real estate agent, etc.

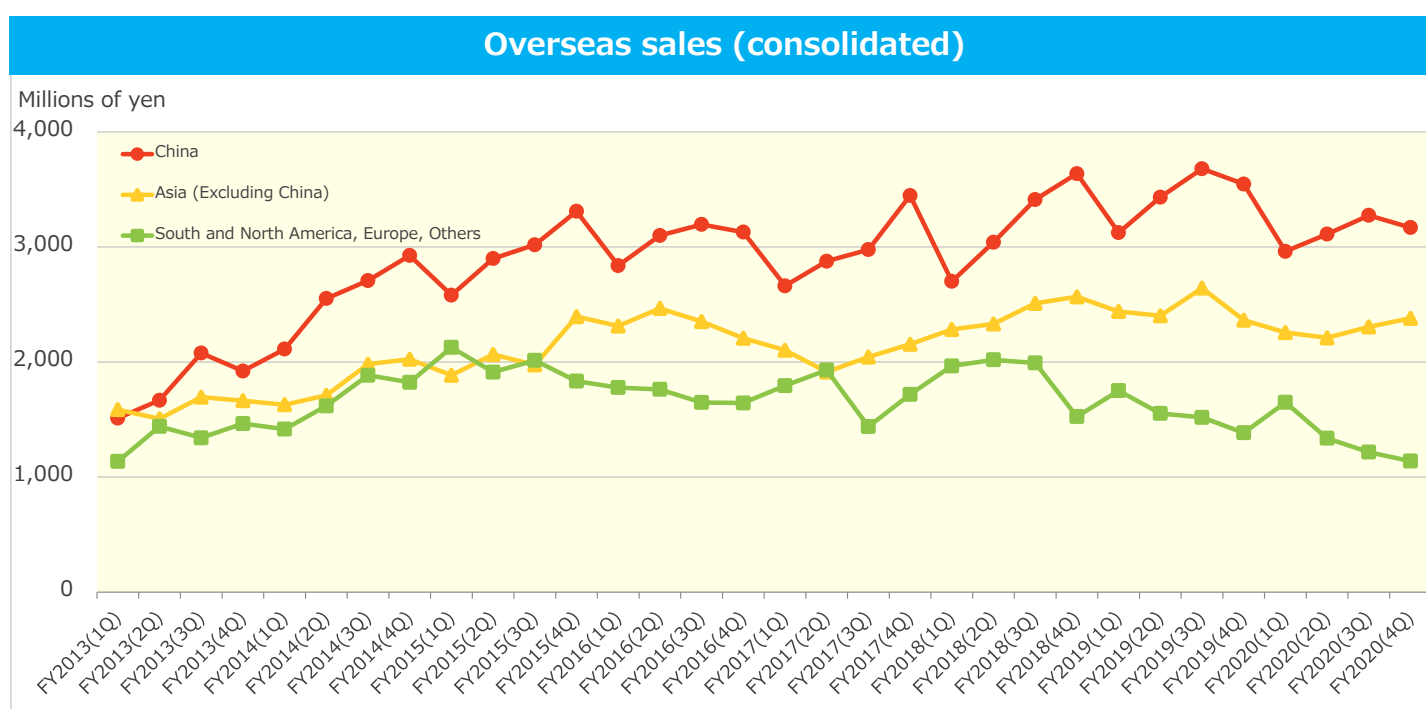
From FY2019, classification of some products has been changed from Functional Materials to Adhesive Materials.

The figures of FY2018 stated above have been modified to reflect the operating results based on the business segment after this change.

## Overseas Sales (Consolidated)



Consolidated	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021 forecast	
	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change
<b>Overseas sales</b>	27,067	△ 4.8	30,027	10.9	29,845	△ 0.6	<b>27,018</b>	△ 9.5	27,550	2.0
Overseas sales in Asia	20,182	△ 6.6	22,522	11.6	23,635	4.9	<b>21,672</b>	△ 8.3	21,850	0.8
Overseas sales in China	11,964	△ 2.4	12,830	7.2	13,786	7.5	<b>12,519</b>	△ 9.2	12,150	△ 3.0
Overseas sales ratio	35.0%		37.2%		37.5%		<b>37.0%</b>		37.7%	



Management Index(Consolidated)

	FY2016 ( <sup>1</sup> 15/4- <sup>1</sup> 16/3)	FY2017 ( <sup>1</sup> 16/4- <sup>1</sup> 17/3)	FY2018* ( <sup>1</sup> 17/4- <sup>1</sup> 18/3)	FY2019 ( <sup>1</sup> 18/4- <sup>1</sup> 19/3)	FY2020 ( <sup>1</sup> 19/4- <sup>1</sup> 20/3)	FY2021 ( <sup>1</sup> 20/4- <sup>1</sup> 21/3)
Capital investment (Completion basis) (Millions of yen)	2,993	2,107	1,937	2,977	3,932	4,650
Capital investment (Cash flows basis) (Millions of yen)	2,992	1,857	2,215	7,995	9,151	10,300
Depreciation and amortization (Millions of yen)	2,717	2,661	2,613	2,870	2,887	3,070
R & D expenses (Millions of yen)	2,819	3,179	3,220	3,051	3,041	3,350
Interest-bearing debt (Millions of yen)	17,426	13,300	11,269	14,349	19,045	23,000
Debt equity ratio (Times)	0.38	0.27	0.21	0.26	0.36	0.43
Total assets (Millions of yen)	83,380	83,898	89,019	92,174	90,600	95,000
Shareholders' equity (Millions of yen)	46,129	49,915	54,123	54,747	52,546	54,000
Shareholders' equity to total assets (%)	55.3	59.5	60.8	59.4	58.0	56.8
Return on equity (%)	5.0	7.1	6.0	7.1	3.2	3.9
Net profit to sales(%)	2.9	4.4	3.9	4.9	2.4	2.9
Total asset turnover	0.9	0.9	0.9	0.9	0.8	0.8
Financial Leverage	1.8	1.7	1.6	1.7	1.7	1.7
Operating income to net sales (%)	4.6	6.6	6.1	4.5	3.5	4.4
Ordinary income to net sales (%)	4.9	6.9	6.5	5.0	4.0	4.8
Earnings per share (Yen)	113.10	166.18	150.76	188.50	85.35	105.85
Book-value per share (Yen)	2,247.53	2,418.47	2,622.38	2,652.60	2,648.64	2,720.00
Price to earnings ratio (Times)	8.6	12.3	12.5	7.2	14.1	—
Annual dividends per share (Yen)	30.00	38.00	38.00	42.00	44.00	44.00
Payout ratio (%)	26.5	22.9	25.2	22.3	51.6	41.6
Number of employees	1,422	1,442	1,477	1,532	1,557	1,590

\* The Company has applied the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018) from the beginning of the fiscal year ended March 31, 2019. Individual management index related to the period ended March 31, 2018 have had the accounting standards applied retroactively.

## Balance Sheets ( Consolidated )

(Unit : Millions of yen)

	FY2016 ( '15/4-'16/3 )	FY2017 ( '16/4-'17/3 )	FY2018* ( '17/4-'18/3 )	FY2019 ( '18/4-'19/3 )	FY2020 ( '19/4-'20/3 )
<b>Assets</b>					
◇ Current assets	54,541	53,804	56,158	56,956	51,337
Cash and deposits	9,620	10,212	8,471	9,061	9,636
Notes and accounts receivable-trade	26,529	25,939	28,342	27,069	22,789
Electronically recorded monetary claims - operating	935	1,161	1,829	1,969	1,656
Securities	232	—	—	—	—
Inventories	16,166	15,019	16,217	17,826	16,114
Deferred tax assets	532	668	—	—	—
Other	655	956	1,420	1,143	1,248
Allowance for doubtful accounts	△ 131	△ 153	△ 123	△ 114	△ 109
◇ Noncurrent assets	28,839	30,094	32,861	35,201	39,034
• Property, plant and equipment	21,553	20,199	20,691	25,268	31,044
Buildings and structures	8,105	7,766	7,708	7,684	8,227
Machinery, equipment and vehicles	7,032	6,614	6,181	5,956	6,729
Land	5,204	5,190	5,195	5,140	5,147
Construction in progress	739	163	1,139	5,937	10,310
Other	471	465	466	549	630
• Intangible assets	983	1,481	1,204	941	1,250
• Investments and other assets	6,301	8,413	10,964	8,991	6,738
Investment securities	5,549	7,430	8,806	7,261	5,919
Net defined benefit asset	—	386	1,538	1,105	264
Deferred tax assets	204	159	291	305	268
Other	635	521	401	386	349
Allowance for doubtful accounts	△ 87	△ 85	△ 72	△ 66	△ 63
◇ Deferred assets	—	—	—	17	228
Business commencement expenses	—	—	—	17	228
<b>Total assets</b>	<b>83,380</b>	<b>83,898</b>	<b>89,019</b>	<b>92,174</b>	<b>90,600</b>
<b>Liabilities</b>					
◇ Current liabilities	30,996	24,459	25,651	24,853	21,011
Notes and accounts payable-trade	10,286	9,967	12,043	12,178	9,174
Short-term loans payable	9,993	7,957	6,269	5,454	5,100
Current portion of bonds	5,000	—	—	—	—
Income taxes payable	650	880	642	752	293
Accrued consumption taxes	219	179	135	142	212
Provision for bonuses	1,086	1,276	1,272	1,222	1,177
Notes payable-facilities	54	63	214	111	227
Other	3,706	4,134	5,073	4,990	4,825
◇ Noncurrent liabilities	4,639	7,881	7,671	10,994	15,560
Bonds payable	—	5,000	5,000	5,000	10,000
Long-term loans payable	2,433	343	—	3,895	3,945
Deferred tax liabilities	895	1,695	1,724	1,186	602
Provision for retirement benefits/Net defined benefit liability	764	335	328	305	322
Other	546	507	618	607	691
<b>Total liabilities</b>	<b>35,636</b>	<b>32,340</b>	<b>33,323</b>	<b>35,848</b>	<b>36,572</b>
<b>Net assets</b>					
◇ Shareholders' equity	42,819	45,697	47,962	51,047	50,665
Capital stock	3,293	3,343	3,343	3,343	3,343
Capital surplus	3,514	3,564	3,564	3,564	3,564
Retained earnings	36,022	38,802	41,068	44,153	44,969
Treasury stock	△ 12	△ 12	△ 13	△ 13	△ 1,210
◇ Accumulated other comprehensive income	3,310	4,218	6,161	3,699	1,881
Valuation difference on available-for-sale securities	1,619	2,904	3,880	2,796	1,886
Foreign currency translation adjustment	1,746	1,026	1,434	727	494
Remeasurements of defined benefit plans	△ 56	286	847	175	△ 499
◇ Subscription rights to shares	16	—	—	—	—
◇ Minority interests	1,598	1,641	1,572	1,579	1,480
<b>Total net assets</b>	<b>47,744</b>	<b>51,557</b>	<b>55,696</b>	<b>56,326</b>	<b>54,027</b>
<b>Total liabilities and net assets</b>	<b>83,380</b>	<b>83,898</b>	<b>89,019</b>	<b>92,174</b>	<b>90,600</b>

\* The Company has applied the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018) from the beginning of the fiscal year ended March 31, 2019. Individual management index related to the period ended March 31, 2018 have had the accounting standards applied retroactively.



## Statements of Income (Consolidated)

(Unit : Millions of yen)

	FY2016 ('15/4-'16/3)	FY2017 ('16/4-'17/3)	FY2018 ('17/4-'18/3)	FY2019 ('18/4-'19/3)	FY2020 ('19/4-'20/3)
◇ Net sales	79,119	77,380	80,782	79,501	72,967
◇ Cost of sales	62,757	59,111	62,478	62,123	57,014
Gross profit	16,361	18,269	18,303	17,378	15,953
Selling, general and administrative expenses	12,722	13,173	13,410	13,813	13,378
Operating income	3,639	5,095	4,892	3,564	2,574
◇ Non-operating income	674	527	568	667	600
Interest income	30	25	13	18	33
Dividends income	156	157	184	197	210
Rental income from real estate	121	58	113	107	98
Foreign exchange gains	28	3	23	146	3
Insurance claim income	—	—	—	22	147
Other	338	282	233	173	107
◇ Non-operating expenses	463	308	242	280	247
Interest expenses	239	177	164	149	150
Equity in losses of affiliates	26	—	—	—	—
Bond issuance cost	—	31	—	—	25
Commission fee	89	—	—	—	—
Compensation expenses	—	—	5	68	—
Other	106	98	73	62	71
Ordinary income	3,851	5,314	5,218	3,950	2,927
◇ Extraordinary income	188	36	452	2,130	482
Gain on sales of noncurrent assets	45	5	0	5	0
Gain on sales of investment securities	126	1	151	7	473
Gain on reversal of foreign currency translation adjustment	—	—	285	—	7
Insurance claim income	—	—	—	2,118	—
Gain on reversal of share acquisition rights	—	13	—	—	—
Other	15	15	15	—	—
◇ Extraordinary loss	177	174	949	250	286
Loss on sales and retirement of noncurrent assets	25	80	99	235	153
Loss on explosion and fire accident	—	—	554	—	—
Loss on valuation of noncurrent assets	—	2	—	0	1
Loss on sales of investment securities	—	0	—	0	—
Loss on valuation of investment securities	—	—	44	14	26
Loss on sales of investments in capital	—	—	—	—	15
Loss on valuation of investments in capital of subsidiaries and associates	—	91	—	—	—
Loss on liquidation of subsidiaries and associates	—	—	251	—	—
Shutdown expenses	—	—	—	—	89
Other	152	—	—	—	—
Income before income taxes	3,862	5,176	4,721	5,831	3,122
Income taxes—current	1,166	1,469	1,258	1,385	846
Income taxes—deferred	133	△ 17	△ 123	211	158
Profit attributable to non-controlling interests	251	307	475	344	385
Profit attributable to owners of parent	2,311	3,416	3,111	3,890	1,732

## Statements of Cash Flows (Consolidated)

	(Unit : Millions of yen)				
	FY2016 (15/4-16/3)	FY2017 (16/4-17/3)	FY2018 (17/4-18/3)	FY2019 (18/4-19/3)	FY2020 (19/4-20/3)
<b>I . Net cash provided by (used in) operating</b>					
Income before income taxes	3,862	5,176	4,721	5,831	3,122
Depreciation and amortization	2,717	2,661	2,613	2,870	2,887
Amortization of goodwill	155	210	282	281	281
Increase (decrease) in allowance for doubtful accounts	67	30	△ 47	△ 7	△ 4
Increase (decrease) in provision for bonuses	48	192	△ 6	△ 43	△ 43
Increase (decrease) in provision for directors' bonuses	11	23	—	△ 20	△ 15
Increase (decrease) in provision for retirement benefits	△ 53	△ 427	△ 9	△ 21	15
Decrease (increase) in net defined benefit asset	—	△ 386	△ 1,151	433	840
Gain on reversal of share acquisition rights	—	△ 13	—	—	—
Loss (gain) on sales and retirement of non-current assets	△ 20	74	98	230	153
Loss on valuation of non-current assets	—	—	—	0	1
Loss (gain) on sales of investment securities	△ 126	△ 1	△ 151	△ 7	△ 473
Loss (gain) on valuation of investment securities	—	—	44	14	26
Loss (gain) on sales of investments in capital	—	—	—	—	15
Gain on reversal of foreign currency translation adjustment	—	—	△ 285	—	△ 7
Loss on explosion and fire accident	—	—	554	—	—
Loss on liquidation of subsidiaries and associates	—	—	251	—	—
Loss on valuation of investments in capital of subsidiaries and associates	—	91	—	—	—
Insurance claim income	—	—	—	△ 2,118	—
Shutdown expenses	—	—	—	—	89
Interest and dividends income	△ 186	△ 182	△ 198	△ 216	△ 244
Interest expenses	239	209	164	149	176
Share of (profit) loss of entities accounted for using equity method	26	—	—	—	—
Decrease (increase) in notes and accounts receivable-trade	1,853	△ 166	△ 2,705	649	4,452
Decrease (increase) in inventories	575	944	△ 912	△ 1,962	1,559
Increase (decrease) in notes and accounts payable-trade	△ 1,622	△ 139	1,897	339	△ 2,934
Increase (decrease) in accrued consumption taxes	△ 23	△ 30	△ 54	45	201
Other, net	△ 515	872	203	△ 1,163	△ 1,176
Sub-total	7,008	9,140	5,310	5,285	8,924
Interest and dividends income received	188	183	194	215	245
Interest expenses paid	△ 247	△ 212	△ 145	△ 168	△ 135
Proceeds from insurance income	—	—	—	2,621	—
Income taxes (paid) refund	△ 1,008	△ 1,267	△ 1,551	△ 1,225	△ 1,500
<b>Net cash provided by (used in) operating activities</b>	<b>5,941</b>	<b>7,843</b>	<b>3,808</b>	<b>6,728</b>	<b>7,534</b>
<b>II . Net cash provided by (used in) investment activities</b>					
Purchase of noncurrent assets	△ 2,992	△ 1,857	△ 2,215	△ 7,995	△ 9,151
Proceeds from sales of property, plant and equipment	—	—	—	69	11
Purchase of investment securities	△ 27	△ 35	△ 32	△ 33	△ 40
Proceeds from sales of investment securities	244	8	179	9	517
Purchase of shares of subsidiaries resulting in change in scope of consolidation	△ 1,498	—	—	—	—
Payments for transfer of business	—	△ 911	—	—	—
Payments for deferred assets	—	—	—	△ 16	△ 211
Other, net	110	98	20	△ 242	△ 126
<b>Net cash provided by (used in) investment activities</b>	<b>△ 4,163</b>	<b>△ 2,698</b>	<b>△ 2,048</b>	<b>△ 8,208</b>	<b>△ 9,001</b>
<b>III . Net cash provided by (used in) financing activities</b>					
Net increase (decrease) in short-term loans payable	569	△ 1,715	△ 549	△ 122	△ 338
Proceeds from long-term loans payable	2,200	—	—	4,000	200
Repayment of long-term loans payable	△ 2,264	△ 2,001	△ 1,688	△ 567	△ 78
Proceeds from issuance of bonds	—	5,000	—	—	4,974
Redemption of bonds	—	△ 5,000	—	—	—
Purchase of treasury shares	△ 0	△ 0	△ 0	△ 0	△ 1,197
Proceeds from share issuance to non-controlling shareholders	—	—	19	—	△ 170
Cash dividends paid	△ 611	△ 636	△ 846	△ 804	△ 901
Dividends paid to non-controlling interests	△ 159	△ 194	△ 521	△ 262	△ 317
Other, net	190	94	△ 0	△ 0	△ 86
<b>Net cash provided by (used in) financing activities</b>	<b>△ 75</b>	<b>△ 4,452</b>	<b>△ 3,586</b>	<b>2,243</b>	<b>2,084</b>
<b>IV . Effect of exchange rate change on cash and cash equivalents</b>	<b>△ 217</b>	<b>△ 196</b>	<b>111</b>	<b>△ 196</b>	<b>△ 43</b>
<b>V . Net increase (decrease) in cash and cash equivalents</b>	<b>1,485</b>	<b>496</b>	<b>△ 1,714</b>	<b>566</b>	<b>574</b>
<b>VI . Cash and cash equivalents, beginning of term</b>	<b>8,136</b>	<b>9,622</b>	<b>10,118</b>	<b>8,404</b>	<b>8,970</b>
<b>VII . Cash and cash equivalents, end of term</b>	<b>9,622</b>	<b>10,118</b>	<b>8,404</b>	<b>8,970</b>	<b>9,545</b>

## Balance Sheets (Consolidated)

Item	FY2019 (As of March 31, 2019)		FY2020 (As of March 31, 2020)		Increase /Decrease
	Amount	Com- position ratio	Amount	Com- position ratio	
(Assets)		%		%	
<b>I Current assets</b>					
1. Cash and deposits	9,061		9,636		574
2. Notes and accounts receivable - trade	27,069		22,789	△	4,280
3. Electronically recorded monetary claims - operating	1,969		1,656	△	312
4. Merchandise and finished goods	9,508		8,803	△	704
5. Work in process	1,006		912	△	94
6. Raw materials and supplies	7,311		6,399	△	911
7. Other	1,143		1,248		105
8. Allowance for doubtful accounts	△ 114		△ 109		4
<b>Total current assets</b>	<b>56,956</b>	<b>61.8</b>	<b>51,337</b>	<b>56.8</b>	<b>△ 5,619</b>
<b>II Noncurrent assets</b>					
1. Property, plant and equipment					
(1) Buildings and structures	7,684		8,227		542
(2) Machinery, equipment and vehicles	5,956		6,729		772
(3) Land	5,140		5,147		6
(4) Construction in progress	5,937		10,310		4,373
(5) Other	549		630		80
<b>Total property, plant and equipment</b>	<b>25,268</b>	<b>27.4</b>	<b>31,044</b>	<b>34.4</b>	<b>5,776</b>
2. Intangible assets					
(1) Goodwill	543		262	△	281
(2) Other	398		988		590
<b>Total intangible assets</b>	<b>941</b>	<b>1.0</b>	<b>1,250</b>	<b>1.4</b>	<b>309</b>
3. Investments and other assets					
(1) Investment securities	7,261		5,919	△	1,342
(2) Retirement benefit asset	1,105		264	△	840
(3) Deferred tax assets	305		268	△	37
(4) Other	386		349	△	36
Allowance for doubtful accounts	△ 66		△ 63		2
<b>Total investments and other assets</b>	<b>8,991</b>	<b>9.8</b>	<b>6,738</b>	<b>7.4</b>	<b>△ 2,253</b>
<b>Total noncurrent assets</b>	<b>35,201</b>	<b>38.2</b>	<b>39,034</b>	<b>43.2</b>	<b>3,832</b>
<b>III Deferred assets</b>					
(1) Business commencement expenses	17		228		211
<b>Total deferred assets</b>	<b>17</b>	<b>0.0</b>	<b>228</b>	<b>0.3</b>	<b>211</b>
<b>Total assets</b>	<b>92,174</b>	<b>100.0</b>	<b>90,600</b>	<b>100.0</b>	<b>△ 1,574</b>

Item	FY2019 (As of March 31, 2019)		FY2020 (As of March 31, 2020)		Increase /Decrease
	Amount	Com- position ratio	Amount	Com- position ratio	
(Liabilities)		%		%	
<b>I Current liabilities</b>					
1. Notes and accounts payable - trade	12,178		9,174		△ 3,004
2. Short-term borrowings	5,454		5,100		△ 354
3. Income taxes payable	752		293		△ 458
4. Accrued consumption taxes	142		212		70
5. Provision for bonuses	1,222		1,177		△ 45
6. Provision for bonuses for directors (and other officers)	60		45		△ 15
7. Provision for repairs	105		-		△ 105
8. Notes payable - facilities	111		227		115
9. Other	4,825		4,780		△ 44
Total current liabilities	24,853	27.0	21,011	23.2	△ 3,841
<b>II Noncurrent liabilities</b>					
1. Bonds payable	5,000		10,000		5,000
2. Long-term borrowings	3,895		3,945		50
3. Deferred tax liabilities	1,186		602		△ 584
4. Provision for repairs	-		45		45
5. Retirement benefit liability	305		322		16
6. Asset retirement obligations	330		339		8
7. Other	276		307		30
Total noncurrent liabilities	10,994	11.9	15,560	17.2	4,565
Total liabilities	35,848	38.9	36,572	40.4	724
(Net assets)					
<b>I Shareholders' equity</b>					
1. Share capital	3,343		3,343		-
2. Capital surplus	3,564		3,564		-
3. Retained earnings	44,153		44,969		815
4. Treasury shares	△ 13		△ 1,210		△ 1,197
Total shareholders' equity	51,047	55.4	50,665	55.9	△ 382
<b>II Accumulated other comprehensive income</b>					
1. Valuation difference on available-for-sale securities	2,796		1,886		△ 910
2. Foreign currency translation adjustment	727		494		△ 232
3. Remeasurements of defined benefit plans	175		△ 499		△ 675
Total accumulated other comprehensive income	3,699	4.0	1,881	2.1	△ 1,818
<b>IV Minority interests</b>	1,579	1.7	1,480	1.6	△ 98
Total net assets	56,326	61.1	54,027	59.6	△ 2,299
Total liabilities and net assets	92,174	100.0	90,600	100.0	△ 1,574

## Statements of Income (Consolidated)

(Unit: Millions of yen)

Item	FY2019 '18/4-'19/3		FY2020 '19/4-'20/3		Increase /Decrease	
	Amount	Ratio	Amount	Ratio	Amount	Rate of change
I Net sales	79,501	100.0	72,967	100.0	△ 6,534	△ 8.2
II Cost of sales	62,123	78.1	57,014	78.1	△ 5,108	△ 8.2
Gross profit	17,378	21.9	15,953	21.9	△ 1,425	△ 8.2
III Selling, general and administrative expenses	13,813	17.4	13,378	18.4	△ 435	△ 3.1
Operating income	3,564	4.5	2,574	3.5	△ 990	△ 27.8
IV Non-operating income						
Interest income	18		33		14	
Dividend income	197		210		12	
Rental income from real estate	107		98		△ 9	
Foreign exchange gains	146		3		△ 143	
Insurance claim income	22		147		125	
Other	173		107		△ 66	
Total non-operating income	667	0.8	600	0.8	△ 66	△ 10.0
V Non-operating expenses						
Interest expenses	149		150		1	
Bond issuance cost	-		25		25	
Compensation expenses	68		-		△ 68	
Other	62		71		8	
Total non-operating expenses	280	0.3	247	0.3	△ 33	△ 11.8
Ordinary income	3,950	5.0	2,927	4.0	△ 1,023	△ 25.9
VI Extraordinary income						
Gain on sales of non-current assets	5		0		△ 5	
Gain on sales of investment securities	7		473		466	
Gain on reversal of foreign currency translation adjustment	-		7		7	
Insurance claim income	2,118		-		△ 2,118	
Total extraordinary income	2,130	2.7	482	0.7	△ 1,648	△ 77.4
VII Extraordinary loss						
Loss on sales and retirement of non-current assets	235		153		△ 81	
Loss on valuation of non-current assets	0		1		0	
Loss on sales of investment securities	0		-		△ 0	
Loss on valuation of investment securities	14		26		12	
Loss on sales of investments in capital	-		15		15	
Shutdown expenses	-		89		89	
Total extraordinary loss	250	0.3	286	0.4	36	14.5
Income before income taxes	5,831	7.3	3,122	4.3	△ 2,708	△ 46.5
Income taxes-current	1,385	1.7	846	1.2	△ 538	△ 38.9
Income taxes-deferred	211	0.3	158	0.2	△ 53	△ 25.2
Income before minority interests	4,235	5.3	2,117	2.9	△ 2,117	△ 50.0
Profit attributable to non-controlling interests	344	0.4	385	0.5	41	11.9
Profit attributable to owners of parent	3,890	4.9	1,732	2.4	△ 2,158	△ 55.5

## &lt;Reference&gt; Statements of Comprehensive Income (Consolidated)

(Unit: Millions of yen)

Income before minority interests	4,235		2,117		△ 2,117	△ 50.0
Other comprehensive income						
Valuation difference on available-for-sale securities	△ 1,083		△ 910		172	
Foreign currency translation adjustment	△ 780		△ 227		552	
Remeasurements of defined benefit plans, net of tax	△ 673		△ 679		△ 5	
Total other comprehensive income	△ 2,537		△ 1,818		719	
Comprehensive income	1,697		299		△ 1,398	△ 82.4

## Statements of Cash Flows (Consolidated)

(Unit: Millions of yen)

Item	FY2019	FY2020	Increase /Decrease
	'18/4-'19/3	'19/4-'20/3	
	Amount	Amount	
<b>I Net cash provided by (used in) operating</b>			
Income before income taxes	5,831	3,122	△ 2,708
Depreciation	2,870	2,887	16
Amortization of goodwill	281	281	-
Increase (decrease) in allowance for doubtful accounts	△ 7	△ 4	3
Increase (decrease) in provision for bonuses	△ 43	△ 43	△ 0
Increase (decrease) in provision for directors' bonuses	△ 20	△ 15	5
Increase (decrease) in retirement benefit liability	△ 21	15	37
Decrease (increase) in retirement benefit asset	433	840	407
Loss (gain) on sales and retirement of non-current assets	230	153	△ 76
Loss on valuation of non-current assets	0	1	0
Loss (gain) on sales of investment securities	△ 7	△ 473	△ 466
Loss on valuation of investment securities	14	26	12
Loss (gain) on sales of investment in capital	-	15	15
Gain on reversal of foreign currency translation adjustment	-	△ 7	△ 7
Insurance claim income	△ 2,118	-	2,118
Shutdown expenses	-	89	89
Interest and dividend income	△ 216	△ 244	△ 27
Interest expenses	149	176	26
Decrease (increase) in trade receivables	649	4,452	3,802
Decrease (increase) in inventories	△ 1,962	1,559	3,521
Increase (decrease) in trade payables	339	△ 2,934	△ 3,273
Increase (decrease) in accrued consumption taxes	45	201	156
Other	△ 1,163	△ 1,176	△ 13
Subtotal	5,285	8,924	3,638
Interest and dividends received	215	245	30
Interest paid	△ 168	△ 135	33
Proceeds from insurance income	2,621	-	△ 2,621
Income taxes (paid) refund	△ 1,225	△ 1,500	△ 274
Net cash provided by (used in) operating activities	6,728	7,534	805
<b>II Net cash provided by (used in) investing activities</b>			
Decrease (increase) in time deposits	△ 25	-	25
Purchase of property, plant and equipment	△ 7,954	△ 8,493	△ 538
Proceeds from sales of property, plant and equipment	69	11	△ 58
Purchase of investment securities	△ 33	△ 40	△ 6
Proceeds from sales of investment securities	9	517	507
Purchase of intangible assets	△ 41	△ 658	△ 617
Payments for deferred assets	△ 16	△ 211	△ 195
Decrease (increase) in other investments	3	2	△ 0
Other	△ 220	△ 128	91
Net cash provided by (used in) investing activities	△ 8,208	△ 9,001	△ 793
<b>III Net cash provided by (used in) financing activities</b>			
Net increase (decrease) in short-term borrowings	△ 122	△ 338	△ 215
Proceeds from long-term borrowings	4,000	200	△ 3,800
Repayments of long-term borrowings	△ 567	△ 78	489
Proceeds from issuance of bonds	-	4,974	4,974
Purchase of treasury shares	△ 0	△ 1,197	△ 1,197
Repayments to non-controlling shareholders	-	△ 170	△ 170
Dividends paid	△ 804	△ 901	△ 96
Dividends paid to non-controlling interests	△ 262	△ 317	△ 55
Other	-	△ 86	△ 86
Net cash provided by (used in) financing activities	2,243	2,084	△ 158
<b>IV Effect of exchange rate change on cash and cash equivalents</b>	△ 196	△ 43	153
<b>V Net increase (decrease) in cash and cash equivalents</b>	566	574	7
<b>VI Cash and cash equivalents at beginning of period</b>	8,404	8,970	566
<b>VII Cash and cash equivalents at end of period</b>	8,970	9,545	574