

# DATA BOOK FY2021

Year ended March 31, 2021

### **Achievement Transition (Consolidated)**



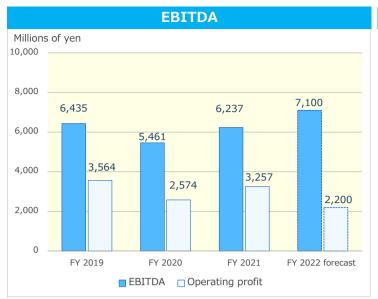
■ 1Q ■ 2Q ■ 3Q ■ 4Q

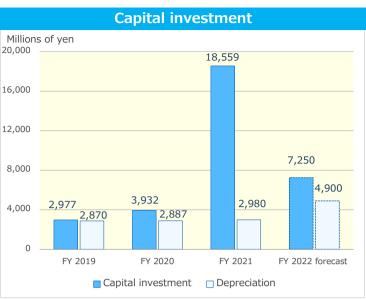
Consolidated	FY 2018 FY 2019		FY 2020		FY 2	2021	FY 2022 forecast			
Consolidated	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change
Net sales **	80,782	4.4	79,501	△ 1.6	72,967	△ 8.2	70,572	△ 3.3	77,000	9.1
Operating profit	4,892	△ 4.0	3,564	△ 27.1	2,574	△ 27.8	3,257	26.5	2,200	△ 32.5
Ordinary profit	5,218	△ 1.8	3,950	△ 24.3	2,927	△ 25.9	3,652	24.8	1,900	△ 48.0
Profit attributable to owners of parent	3,111	△ 8.9	3,890	25.0	1,732	△ 55.5	2,169	25.3	1,450	△ 33.2

<sup>\*\*</sup>As the Accounting Standard for Revenue Recognition is applied from the beginning of the fiscal year ending March 31, 2022, the above net sales of FY2022 is prepared based on such accounting standards.

■1Q ■2Q ■3Q ■4Q

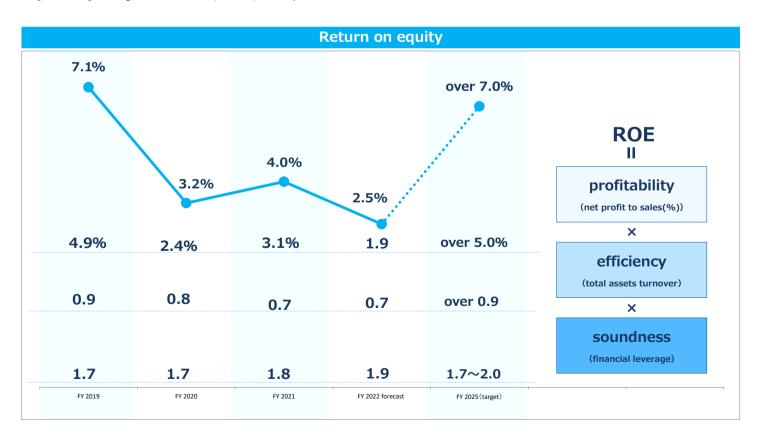
## **Management index Transition**



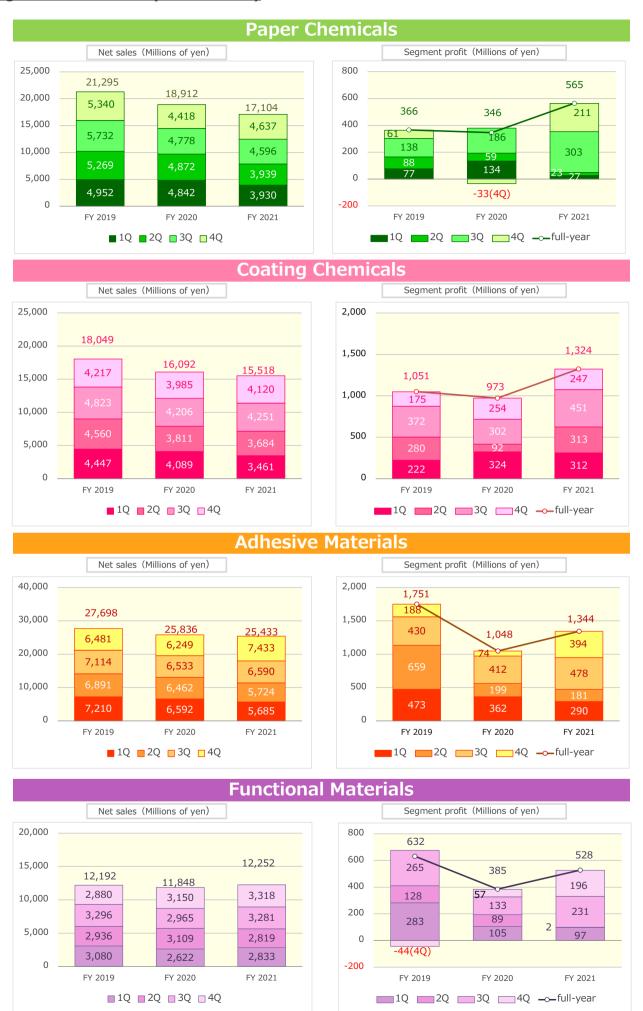


Consolidated	FY	2018	FY	2019	FY	2020	FY	2021	FY 2022	! forecast
Consolidated	Millions of	Increase								
	yen	/Decrease								
Capital investment	1,937	△ 170	2,977	1,040	3,932	955	18,559	14,626	7,250	△ 11,309
Depreciation	2,613	△ 48	2,870	257	2,887	16	2,980	93	4,900	1,919
Research and development expenses	3,220	41	3,051	△ 169	3,041	△ 9	3,247	205	3,400	152
Interest-bearing debt	11,269	△ 2,031	14,349	3,080	19,045	4,695	21,789	2,743	25,000	3,210
EBITDA	7,506	△ 251	6,435	△ 1,070	5,461	△ 973	6,237	776	7,100	862

[ EBITDA ] Earnings Before Interest , Taxes , and Depreciation



### Segment Information (Consolidated)



# **Segment Information (Consolidated)**

Consoli	datad	FY 2	019	FY 2	2020	FY 2	021
Conson	uateu	Miliions of yen	% Change	Miliions of yen	% Change	Miliions of yen	% Change
	Net sales	21,295	7.3	18,912	△ 11.2	17,104	△ 9.6
Paper Chemicals	Segment profit	366	△ 60.8	346	△ 5.3	565	63.1
	Segment profit/sales	1.7	'%	1.8	3%	3.3	3%
	Net sales	18,049	△ 5.7	16,092	△ 10.8	15,518	△ 3.6
Coating Chemicals	Segment profit	1,051	△ 4.8	973	△ 7.4	1,324	36.0
	Segment profit/sales	5.8	3%	6.1	L%	8.5	5%
	Net sales	27,698	△ 7.4	25,836	△ 6.7	25,433	△ 1.6
Adhesive Materials	Segment profit	1,751	△ 29.3	1,048	△ 40.1	1,344	28.2
	Segment profit/sales	6.3	%	4.1	L%	5.3	3%
	Net sales	12,192	5.0	11,848	△ 2.8	12,252	3.4
Functional Materials	Segment profit	632	2.1	385	△ 39.1	528	36.9
	Segment profit/sales	5.2	.%	3.3	3%	4.3	3%
	Net sales	266	0.3	277	4.2	263	△ 5.2
Others	Segment profit	26	7.2	31	17.6	26	△ 16.2
	Segment profit/sales	10.0	0%	11.	3%	10.	0%
	Net sales	79,501	△ 1.6	72,967	△ 8.2	70,572	△ 3.3
Subtotal	Segment profit	3,828	△ 25.8	2,786	△ 27.2	3,789	36.0
	Segment profit/sales	4.8	3%	3.8	3%	5.4	ŀ%
	Development Investment	△ 352	_	△ 294	_	△ 377	-
Consolidated total	Segment profit	3,476	△ 27.4	2,491	△ 28.3	3,411	36.9
	Segment profit/sales	4.4	.%	3.4	1%	4.8	3%

 $<sup>\</sup>frak{1}$ The sales of business segmentation do not include intersegment sales.

The sales of business segmentation do not include intersegment sales.

[Paper Chemicals] Sizing agent, Paper strengthening agent, Latex, etc.

[Coating Chemicals] Printing ink resins, Paint resins, Synthetic rubber polymerization emulsifier, UV/EB curable resins, etc.

[Adhesive Materials] Adhesive resin, Colorless rosin derivatives, etc.

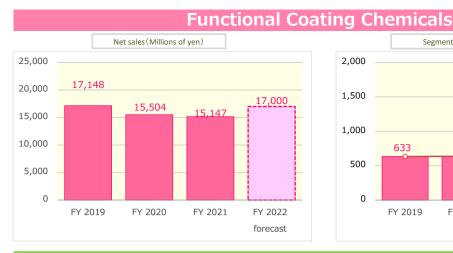
[Functional Materials] Compounded products for electronic materials, Fine chemical products, Polishing agent for hard disk substrates,

Cleaning system and its peripheral equipment

[Others] Insurance business, Real estate management, etc.

 $<sup>\,\,\%\,2\,</sup>$  Applied research and development expenses that will be the source of growth in the medium to long term.

### **New Segment Information (Consolidated)**



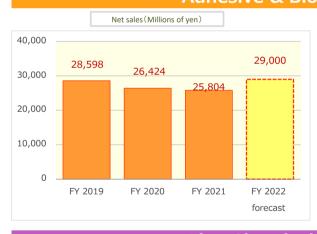


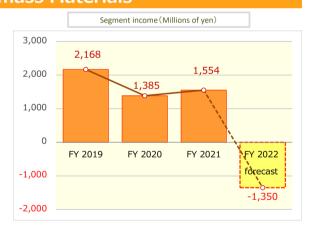
# **Paper Chemicals & Environmental Business**



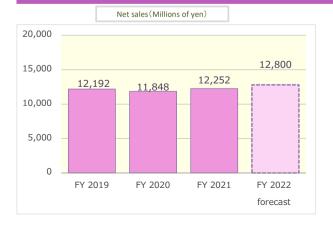


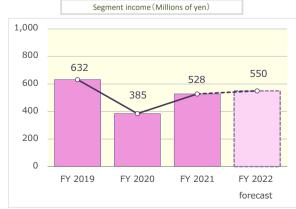
### **Adhesive & Biomass Materials**





### **Fine Chemicals & Electronics**





### **New Segment Information (Consolidated)**

Consolid	atod	FY201	9 %1	FY20:	20%1	FY202	21 %1	FY2022	forcast	
Consolid	ateu	Miliions of yen	% Change	Miliions of yen	% Change	Miliions of yen	% Change	Miliions of yen	% Change	
Functional	Net sales #2	17,148	△ 7.1	15,504	△ 9.6	15,147	△ 2.3	17,000	12.2	
Coating	Segment income	633	△ 30.7	637	0.5	1,114	75.0	1,500	34.5	
Chemicals	Segment income/sales	3.7%		4.1	1%	7.4	<b>!</b> %	8.8	3%	
Paper	Net sales #2	21,295	7.3	18,912	△ 11.2	17,104	△ 9.6	18,000	5.2	
Chemicals & Environmental	Segment income	366	△ 60.8	346	△ 5.3	565	63.1	950	67.9	
Business	Segment income/sales	1.7	'%	1.8	3%	3.3	3%	5.3	3%	
Adhesive &	Net sales #2	28,598	△ 6.6	26,424	△ 7.6	25,804	△ 2.3	29,000	12.4	
Biomass	Segment income	2,168	△ 18.7	1,385	△ 36.1	1,554	12.2	△ 1,350	_	
Materials	Segment income/sales	7.6	1%	5.2%		6.0	)%	△4.	7%	
	Net sales #2	12,192	5.0	11,848	△ 2.8	12,252	3.4	12,800	4.5	
Fine Chemicals & Electronics	Segment income	632	2.1	385	△ 39.1	528	36.9	550	4.1	
a Electronics	Segment income/sales	5.2	!%	3.3%		4.3	3%	4.3%		
	Net sales #2	266	0.3	277	4.2	263	△ 5.2	200	△ 24.0	
Others	Segment income	26	7.2	31	17.6	26	△ 16.2	20	△ 23.8	
	Segment income/sales	10.	0%	11.	3%	10.	0%	10.	0%	
	Net sales #2	79,501	△ 1.6	72,967	△ 8.2	70,572	△ 3.3	77,000	9.1	
Subtotal	Segment income	3,828	△ 25.8	2,786	△ 27.2	3,789	36.0	1,670	△ 55.9	
	Segment income/sales	4.8	8%	3.8	3%	5.4	1%	2.2%		
	Development Investment*3	△ 352	_	△ 294	_	△ 377	-	△ 350	_	
Consolidated total	Segment income	3,476	△ 27.4	2,491	△ 28.3	3,411	36.9	1,320	△ 61.3	
	Segment income/sales	4.4	-%	3.4	1%	4.8	3%	1.7%		

As the Accounting Standard for Revenue Recognition is applied from the beginning of the fiscal year ending March 31, 2022,

the above net sales of FY2022 is prepared based on such accounting standards.

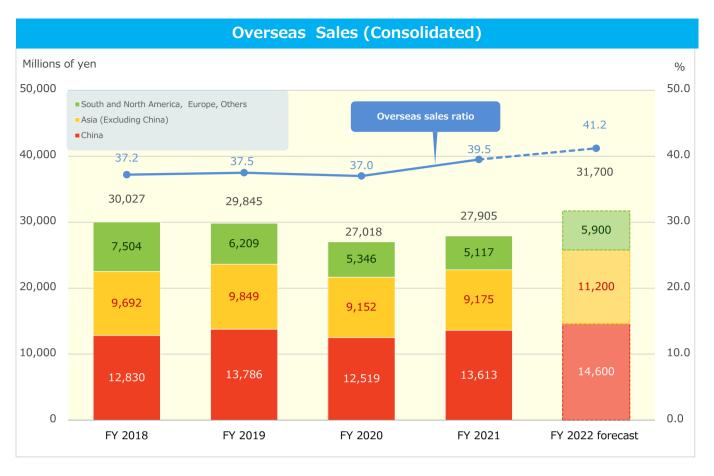
\*3 Applied research and development expense that will be the source of growth in the medium to long term.

# Previous Segment Paper Chemicals Sizing agent Paper strengthening agent Coating Chemicals UV/EB curable resin Resins for printing ink Synthetic rubber polymerization emulsifier Adhesive Materials Hydrogenated hydrocarbon resin Adhesive resin Colorless rosin derivative Removable release agent Functional Materials Precise parts cleaning agent and Cleaning system and its peripheral equipment Thermoplastic Polyimide Solution Fine Chemical products Compounded products for electronic material Polishing agent for hard disk substrates Others Insurance business Real estate management

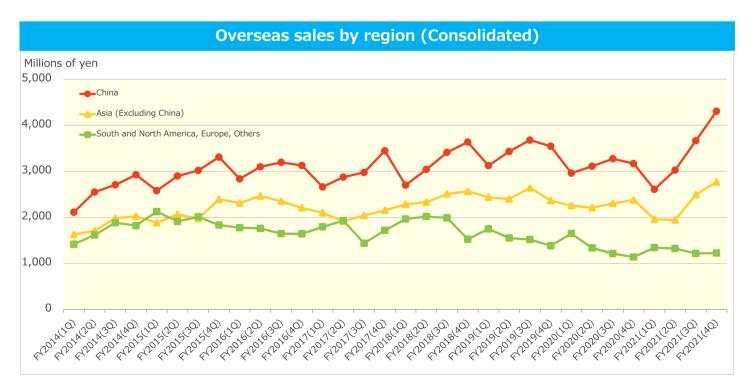
New Segment
Functional Coating Chemicals
UV/EB curable resin
Resins for printing ink
Removable release agent
Paper Chemicals & Environmental Business
Paper strengthening agent
Sizing agent
New water-based polymer Adhesive & Biomass Materials
Hydrogenated hydrocarbon resin
Adhesive resin
Colorless rosin derivative
Synthetic rubber polymerization emulsifier
New rosin derivatives
Fine Chemicals & Electronics
Precise parts cleaning agent and Cleaning system and its peripheral equipment
Thermoplastic Polyimide Solution
Fine Chemical products
Compounded products for electronic material
Polishing agent for hard disk substrates Others
Insurance business
Real estate management

 $<sup>\</sup>ensuremath{\ensuremath{\%2}}$  The sales of business segmentation do not include intersegment sales.

# **Overseas Sales (Consolidated)**



Consolidated	FY 2	018	FY 2	FY 2019		FY 2020		2021	FY 2022 forecast		
Consolidated	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	Millions of yen	% Change	
Overseas sales	30,027	10.9	29,845	△ 0.6	27,018	△ 9.5	27,905	3.3	31,700	13.6	
Overseas sales in Asia	22,522	11.6	23,635	4.9	21,672	△ 8.3	22,788	5.1	25,800	13.2	
Overseas sales in China	12,830	7.2	13,786	7.5	12,519	△ 9.2	13,613	8.7	14,600	7.3	
Overseas sales ratio	37.	2%	37.5% 37.0%		37.0% <b>39.5%</b>		41.2%				



# Management Index(Consolidated)

	FY2017 ('16/4-'17/3)	FY2018* ('17/4-'18/3)	FY2019 ('18/4-'19/3)	FY2020 ('19/4-'20/3)	FY2021 ('20/4-'21/3)	FY2022 ('21/4-'22/3)
Capital investment (Completion basis) (Millions of yen)	2,107	1,937	2,977	3,932	18,559	7,250
Capital investment (Cash flows basis) (Millions of yen)	1,857	2,215	7,995	9,151	6,029	4,600
Depreciation (Millions of yen)	2,661	2,613	2,870	2,887	2,980	4,900
Research and development expenses (Millions of yen)	3,179	3,220	3,051	3,041	3,247	3,400
Interest-bearing debt (Millions of yen)	13,300	11,269	14,349	19,045	21,789	25,000
Debt equity ratio (Times)	0.27	0.21	0.26	0.36	0.38	0.43
Total assets (Millions of yen)	83,898	89,019	92,174	90,600	105,757	108,000
Shareholders' equity and accumulated other comprehensive income (Millions of yen)	49,915	54,123	54,747	52,546	57,228	58,000
Shareholders' equity to total assets(%)	59.5	60.8	59.4	58.0	54.1	53.7
Return on equity (%)	7.1	6.0	7.1	3.2	4.0	2.5
Net profit to sales(%)	4.4	3.9	4.9	2.4	3.1	1.9
Total assets turnover (Times)	0.9	0.9	0.9	0.8	0.7	0.7
Financial Leverage (Times)	1.7	1.6	1.7	1.7	1.8	1.9
Operating profit to net sales (%)	6.6	6.1	4.5	3.5	4.6	2.9
Ordinary profit to net sales (%)	6.9	6.5	5.0	4.0	5.2	2.5
Earnings per share (Yen)	166.18	150.76	188.50	85.35	109.35	73.09
Book-value per share (Yen)	2,418.47	2,622.38	2,652.60	2,648.64	2,884.66	2,920.00
Price to earnings ratio (Times)	12.3	12.5	7.2	14.1	12.1	_
Annual dividends per share (Yen)	38.00	38.00	42.00	44.00	46.00	48.00
Payout ratio (%)	22.9	25.2	22.3	51.6	42.1	65.7
Number of employees	1,442	1,477	1,532	1,557	1,593	1,630

<sup>\*</sup> The Company has applied the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018) from the beginning of the fiscal year ended March 31, 2019. Individual management index related to the period ended March 31, 2018 have had the accounting standards applied retroactively.

# Balance Sheets (Consolidated)

Acceta	FY2017 ('16/4–'17/3)	FY2018* ('17/4-'18/3)	FY2019 ('18/4-'19/3)	(Unit FY2020 ('19/4-'20/3)	: Millions of yen) FY2021 ('20/4-'21/3)
Assets  ♦ Current assets	53,804	56,158	56,956	51,337	53,713
Cash and deposits	10,212	8,471	9,061	9,636	8,464
Notes and accounts receivable-trade	25,939	28,342	27,069	22,789	23,097
Electronically recorded monetary claims - operating	1,161	1,829	1,969	1,656	1,746
Inventories	15,019	16,217	17,826	16,114	17,866
Deferred tax assets	668	_	_	_	_
Other	956	1,420	1,143	1,248	2,643
Allowance for doubtful accounts	△ 153	△ 123	△ 114	△ 109	Δ 107
♦ Noncurrent assets	30,094	32,861	35,201	39,034	51,396
Property, plant and equipment	20,199	20,691	25,268	31,044	38,103
Buildings and structures	7,766	7,708	7,684	8,227	15,443
Machinery, equipment and vehicles	6,614	6,181	5,956	6,729	14,753
Land	5,190	5,195	5,140	5,147	4,993
Construction in progress	163	1,139	5,937	10,310	2,009
Other	465	466	549	630	902
Intangible assets	1,481	1,204	941	1,250	1,770
Investments and other assets	8,413	10,964	8,991	6,738	11,521
Investment securities	7,430	8,806	7,261	5,919	8,552
Net defined benefit asset	386	1,538	1,105	264	2,438
Deferred tax assets	159	291	305	268	277
Other	521	401	386	349	316
Allowance for doubtful accounts	△ 85	△ 72	△ 66	△ 63	△ 63
♦ Deferred assets	_	_	17	228	647
Business commencement expenses	_	_	17	228	647
Total assets	83,898	89,019	92,174	90,600	105,757
Liabilities					<del></del>
♦ Current liabilities	24,459	25,651	24,853	21,011	33,773
Notes and accounts payable-trade	9,967	12,043	12,178	9,174	9,650
Short-term loans payable	7,957	6,269	5,454	5,100	7,976
Current portion of bonds	_	_	_	_	5,000
Income taxes payable	880	642	752	293	741
Accrued consumption taxes	179	135	142	212	91
Provision for bonuses Provision for repairs	1,276	1,272	1,222	1,177	1,490 259
Notes payable-facilities	63	214	111	227	201
Other	4,054	5,073	4,885	4,825	8,361
Noncurrent liabilities	7,881	7,671	10,994	15,560	13,393
Bonds payable	5,000	5,000	5,000	10,000	5,000
Long-term loans payable	343	_	3,895	3,945	3,813
Deferred tax liabilities	1,695	1,724	1,186	602	2,242
Provision for retirement benefits/Net defined benefit liability	335	328	305	322	301
Other	507	618	607	691	2,035
Total liabilities  Net assets	32,340	33,323	35,848	36,572	47,166
	4E 607	47.060	E1 047	E0 66E	E1 061
♦ Shareholders' equity Capital stock	45,697 3,343	47,962 3,343	51,047 3,343	50,665 3,343	51,961 3,343
Capital surplus	3,564	3,564	3,564	3,564	3,564
Retained earnings	38,802	41,068	44,153	44,969	46,265
Treasury stock	Δ 12	Δ 13	Δ 13	△ 1,210	△ 1,211
♦ Accumulated other comprehensive income	4,218	6,161	3,699	1,881	5,267
Valuation difference on available for sale securities	2,904	3,880	2,796	1,886	3,576
Foreign currency translation adjustment	1,026	1,434	727	494	646
Remeasurements of defined benefit plans	286	847	175	△ 499	1,044
♦ Minority interests	1,641	1,572	1,579	1,480	1,361
Total net assets	51,557	55,696	56,326	54,027	58,590
Total liabilities and net assets	83,898	89,019	92,174	90,600	105,757
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<sup>\*</sup> The Company has applied the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018) from the beginning of the fiscal year ended March 31, 2019. Individual management index related to the period ended March 31, 2018 have had the accounting standards applied retroactively.

# Statements of Income (Consolidated)

(Unit : Millions of yen)

	FY2017 ('16/4-'17/3)	FY2018 ('17/4-'18/3)	FY2019 ('18/4-'19/3)	FY2020 ('19/4-'20/3)	FY2021 ('20/4-'21/3)
♦ Net sales	77,380	80,782	79,501	72,967	70,572
♦ Cost of sales	59,111	62,478	62,123	57,014	53,884
Gross profit	18,269	18,303	17,378	15,953	16,688
Selling, general and administrative expenses	13,173	13,410	13,813	13,378	13,431
Operating profit	5,095	4,892	3,564	2,574	3,257
◇ Non-operating income	527	568	667	600	642
Interest income	25	13	18	33	41
Dividends income	157	184	197	210	193
Rental income from real estate	58	113	107	98	95
Foreign exchange gains	3	23	146	3	21
Insurance claim income	_	_	22	147	42
Other	282	233	173	107	247
♦ Non-operating expenses	308	242	280	247	247
Interest expenses	177	164	149	150	138
Bond issuance cost	31	_	_	25	_
Compensation expenses	_	5	68	_	_
Loss on investments in investment partnerships	_	_	_	_	2
Other	98	73	62	71	80
Ordinary profit	5,314	5,218	3,950	2,927	3,652
	36	452	2,130	482	327
Gain on sales of noncurrent assets	5	0	5	0	Ę
Gain on sales of investment securities	1	151	7	473	321
Gain on reversal of foreign currency translation adjustment	_	285	_	7	_
Insurance claim income	_	_	2,118	_	_
Gain on reversal of share acquisition rights	13	_	_	_	_
Other	15	15	_	_	_
♦ Extraordinary loss	174	949	250	286	137
Loss on sales and retirement of noncurrent assets	80	99	235	153	135
Loss on explosion and fire accident	_	554	_	_	_
Loss on valuation of noncurrent assets	2	_	0	1	_
Loss on sales of investment securities	0	_	0	_	_
Loss on valuation of investment securities	_	44	14	26	_
Loss on sales of investments in capital	_	_	_	15	_
Loss on valuation of investments in capital of subsidiaries and associates	91	_	_	_	2
Loss on liquidation of subsidiaries and associates	_	251	_	_	_
Shutdown expenses	_	_	_	89	_
Profit before income taxes	5,176	4,721	5,831	3,122	3,842
Income taxes-current	1,469	1,258	1,385	846	1,264
Income taxes-deferred	Δ 17	Δ 123	211	158	196
Profit attributable to non-controlling interests	307	475	344	385	212
Profit attributable to owners of parent	3,416	3,111	3,890	1,732	2,169

### Statements of Cash Flows (Consolidated)

Statements of Cash Flows (Consolidated)				(Unit	: Millions of yen)
	FY2017 ('16/4-'17/3)	FY2018 ('17/4-'18/3)	FY2019 ('18/4-'19/3)	FY2020 ('19/4-'20/3)	FY2021 ('20/4-'21/3)
I . Net cash provided by (used in) operating					
Profit before income taxes	5,176	4,721	5,831	3,122	3,842
Depreciation	2,661	2,613	2,870	2,887	2,980
Amortization of goodwill	210	282	281	281	185
Increase (decrease) in allowance for doubtful accounts	30	△ 47	Δ7	Δ4	Δ 4
Increase (decrease) in provision for bonuses	192	Δ 6	△ 43	△ 43	311
Increase (decrease) in provision for directors' bonuses	23		△ 20	Δ 15	11
Increase (decrease) in provision for retirement benefits	△ 427	Δ9	△ 21	15	Δ 20
Decrease (increase) in net defined benefit asset	△ 386	△ 1,151	433	840	Δ 2,174
Gain on reversal of share acquisition rights	△ 13				
Loss (gain) on sales and retirement of non-current assets	74	98	230	153	129
Loss on valuation of non-current assets		<u> </u>	0	1	
Loss (gain) on sales of investment securities	Δ1	△ 151	Δ7	△ 473	△ 321
Loss on valuation of investment securities		44	14	26	
Loss (gain) on sales of investments in capital		_		15	
Loss on valuation of investments in capital					2
Gain on reversal of foreign currency translation adjustment	_	△ 285	_	Δ7	
Loss on explosion and fire accident	_	554	_	_	
Loss on liquidation of subsidiaries and associates	_	251			
Loss on valuation of investments in capital of subsidiaries and associates	91	_	_		
Insurance claim income	_	_	△ 2,118	_	
Shutdown expenses	_	_	_	89	
Loss (gain) on investments in investment partnerships	_	_	_		27
Interest and dividends income	Δ 182	Δ 198	△ 216	△ 244	△ 234
Interest expenses	209	164	149	176	138
Decrease (increase) in notes and accounts receivable-trade	Δ 166	△ 2,705	649	4,452	△ 295
Decrease (increase) in inventories	944	△ 912	△ 1,962	1,559	△ 1,634
Increase (decrease) in notes and accounts payable-trade	△ 139	1,897	339	△ 2,934	422
Increase (decrease) in accrued consumption taxes	△ 30	△ 54	45	201	△ 187
Other, net	872	203	△ 1,163	△ 1,176	945
Sub-total	9,140	5,310	5,285	8,924	4,125
Interest and dividends income received	183	194	215	245	234
Interest expenses paid	△ 212	△ 145	△ 168	△ 135	△ 135
Proceeds from insurance income	_	_	2,621	-	_
Income taxes (paid) refund	△ 1,267	△ 1,551	△ 1,225	Δ 1,500	△ 538
Net cash provided by (used in) operating activities	7,843	3,808	6,728	7,534	3,685
II . Net cash provided by (used in) investment activities					
Purchase of non-current assets	△ 1,857	△ 2,215	△ 7,995	△ 9,151	△ 6,029
Proceeds from sales of property, plant and equipment	_	_	69	11	160
Purchase of investment securities	△ 35	△ 32	△ 33	△ 40	△ 234
Proceeds from sales of investment securities	8	179	9	517	324
Payments for transfer of business	△ 911	_	_	_	
Payments for deferred assets	_	_	Δ 16	△ 211	△ 411
Other, net	98	20	△ 242	△ 126	Δ 1,106
Net cash provided by (used in) investment activities	△ 2,698	△ 2,048	△ 8,208	Δ 9,001	△ 7,298
Ⅲ. Net cash provided by (used in) financing activities					
Net increase (decrease) in short-term loans payable	△ 1,715	△ 549	△ 122	△ 338	2,974
Proceeds from long-term loans payable			4,000	200	
Repayment of long-term loans payable	△ 2,001	△ 1,688	△ 567	△ 78	△ 310
Proceeds from issuance of bonds	5,000			4,974	
Redemption of bonds	△ 5,000	_	_	- 1,071	
Purchase of treasury shares	Δ0	Δ0	Δ0	△ 1,197	Δ0
Proceeds from share issuance to non-controlling shareholders		19		△ 170	
Cash dividends paid	△ 636	△ 846	△ 804	△ 901	△ 872
Dividends paid to non-controlling interests	△ 194	△ 510	△ 262	△ 317	△ 345
Other, net	94	Δ 321	Δ 202	△ 317 △ 86	△ 343 △ 90
Net cash provided by (used in) financing activities	△ 4,452	△ 3,586	2,243	2,084	1,354
IV. Effect of exchange rate change on cash and cash equivalents	△ 4,432 △ 196	111			55
V. Net increase (decrease) in cash and cash equivalents	496	△ 1,714	566	574	△ 2,203
VI. Cash and cash equivalents, beginning of term	9,622	10,118	8,404	8,970	9,545
VII. Cash and cash equivalents, beginning of term	10,118	8,404	8,970	9,545	7,342
Sus., and Sash Squivalence, Olla Of Colli	10,116	0,404	0,870	3,040	7,042

# Balance Sheets (Consolidated)

(Unit: Millions of yen)

	FY20	120			رر FY2021	nit:Mil		of yen)
	(As of March		2020)	( <b>Δ</b> e	of March 31,	2021)		crease ecrease
Item	Amount	1 31,	Com- position	(AS	Amount	Com- position		
	Allount		ratio		Allount	ratio		
(Assets)			%			%		
I Current assets								
1.Cash and deposits	9,	, 636			8, 464		Δ	1, 171
2.Notes and accounts receivable - trade	22,	, 789			23, 097			308
3.Electronically recorded monetary claims - operating	1,	, 656			1, 746			89
4.Merchandise and finished goods	8,	, 803			9, 360			556
5.Work in process		912			991			79
6.Raw materials and supplies	6,	, 399			7, 515			1, 115
7. Other	1,	, 248			2, 643			1, 395
8.Allowance for doubtful accounts	Δ	109			△ 107			2
Total current assets	51,	, 337	56. 8		53, 713	50. 8		2, 375
II Non-current assets								
1.Property, plant and equipment								
(1) Buildings and structures	8,	, 227			15, 443			7, 216
(2) Machinery, equipment and vehicles	6,	, 729			14, 753			8, 024
(3) Land	5,	, 147			4, 993		Δ	153
(4) Construction in progress	10,	, 310			2, 009		Δ	8, 301
(5) Other		630			902			272
Total property, plant and equipment	31,	, 044	34. 4		38, 103	36. 0		7, 058
2. Intangible assets								
(1) Goodwill		262			76		Δ	185
(2) Other		988			1, 694			705
Total intangible assets	1,	, 250	1. 4		1, 770	1. 7		520
3. Investments and other assets								
(1) Investment securities	5,	, 919			8, 552			2, 633
(2) Retirement benefit asset		264			2, 438			2, 174
(3) Deferred tax assets		268			277			9
(4) Other		349			316		Δ	33
Allowance for doubtful accounts	Δ	63			△ 63			0
Total investments and other assets	6.	, 738	7. 4		11, 521	10. 9		4, 783
Total noncurrent assets	39,	, 034	43. 2		51, 396	48. 6		12, 362
Ⅲ Deferred assets								
(1) Business commencement expenses		228			647			418
Total deferred assets		228	0. 3		647	0. 6		418
Total assets	90,	, 600	100. 0		105, 757	100. 0		15, 157

	FY2020			(L FY2021	Jnit:Mil		of yen) orease
	(As of March 31,	2020)	(As	of March 31,	2021)	/Decrease	
Item		Com-			Com-		
	Amount	position ratio		Amount	position ratio		
(Liabilities)		%			%		
I Current liabilities							
1. Notes and accounts payable - trade	9, 174			9, 650			475
2. Short-term borrowings	5, 100			7, 976			2, 875
3. Current portion of bonds	_			5, 000			5, 000
4. Income taxes payable	293			741			447
5. Accrued consumption taxes	212			91		Δ	120
6. Provision for bonuses	1, 177			1, 490			313
7. Provision for bonuses for directors (and other officers)	45			56			11
8. Provision for repairs	_			259			259
9. Notes payable - facilities	227			201		Δ	25
10. Other	4, 780			8, 305		Δ	3, 525
Total current liabilities	21, 011	23. 2		33, 773	31. 9		12, 761
	21,011	Z3. Z		33, 113	31.9		12, 701
II Noncurrent liabilities							
1. Bonds payable	10, 000			5, 000		Δ	5, 000
2. Long-term borrowings	3, 945			3, 813		Δ	132
3. Deferred tax liabilities	602			2, 242			1, 640
4. Provision for repairs	45			-		Δ	45
5. Retirement benefit liability	322			301		Δ	20
6. Asset retirement obligations	339			1, 791			1, 452
7. Other	307			244		Δ	62
Total noncurrent liabilities	15, 560	17. 2		13, 393	12. 7	Δ	2, 166
Total liabilities	36, 572	40. 4		47, 166	44. 6		10, 594
(Net assets)							
I Shareholders' equity							
1. Share capital	3, 343			3, 343			_
2. Capital surplus	3, 564			3, 564			_
3. Retained earnings	44, 969			46, 265			1, 296
4. Treasury shares	△ 1,210			Δ 1, 211		Δ	0
Total shareholders' equity	50, 665	55. 9		51, 961	49. 1		1, 296
I Accumulated other comprehensive income	1 000			0 570			1 000
Valuation difference on available-for-sale securities     Foreign currency translation adjustment	1, 886			3, 576			1, 689
Foreign currency translation adjustment     Remeasurements of defined benefit plans	494 △ 499			646 1, 044			151 1, 544
Total accumulated other comprehensive income	1, 881	2. 1		5, 267	5. 0		3, 385
IV Minority interests	1, 480	1.6		1, 361	1. 3	Δ	119
Total net assets	54, 027	59. 6		58, 590	55. 4	_	4, 562
Total liabilities and net assets	90, 600	100. 0		105, 757	100. 0		15, 157
	11, 300			2,137			,

# Statements of Income (Consolidated)

(Unit: Millions of yen)

		ı				(UIII	t:Milli	ons (	oi yen)
		FY2020		FY2021		Increase /Decrease			
Item		' 19/4–' 20/3		' 20/4–' 21/3		/ DC01 Cd3			
		Amount	Ratio	Amount	Ratio	Amo	ount		te of ange
I	Net sales	72, 967	% 100. 0	70, 572	% 100. 0	Δ	2, 394	Δ	3. 3
П	Cost of sales	57, 014	78. 1	53, 884	76. 4	Δ	3, 130	Δ	5. 5
	Gross profit	15, 953	21. 9	16, 688	23. 6		735		4. 6
Ш	Selling, general and administrative expenses	13, 378	18. 4	13, 431	19. 0		52		0. 4
	Operating profit	2, 574	3. 5	3, 257	4. 6		682		26. 5
IV	Non-operating income								
	Interest income	33		41			8		
	Dividend income	210		193		Δ	17		
	Rental income from real estate	98		95		Δ	2		
	Foreign exchange gains	3		21			18		
	Insurance claim income	147		42		Δ	104		
	Compensation income	8		82			74		
	Other	99		165			65		
	Total non-operating income	600	0. 8	642	1.0		41		6. 9
V	Non-operating expenses								
	Interest expenses	150		138		Δ	12		
	Bond issuance cost	25		-		Δ	25		
	Loss on investments in investment partnerships	_		27			27		
	Other	71		80			9		
	Total non-operating expenses	247	0. 3	247	0. 4	Δ	0	Δ	0. 2
	Ordinary profit	2, 927	4. 0	3, 652	5. 2		725		24. 8
VI	Extraordinary income								
	Gain on sales of non-current assets	0		5			5		
	Gain on sales of investment securities	473		321		Δ	152		
	Reversal of provision foreign currency translation adjustment	7		-		Δ	7		
	Total extraordinary income	482	0. 7	327	0. 4	Δ	154	Δ	32. 0
VII	Extraordinary loss								
	Loss on sales and retirement of non-current assets	153		135		Δ	18		
	Loss on valuation of non-current assets	1		-		Δ	1		
	Loss on valuation of investment securities	26		-		Δ	26		
	Loss on sales of investments in capital	15		-		Δ	15		
	Loss on valuation of investments in capital	_		2			2		
	Shutdown expenses	89		-		Δ	89		
	Total extraordinary loss	286	0. 4		0. 2	Δ	149	Δ	52. 1
	Profit before income taxes	3, 122	4. 3	3, 842	5. 4		719		23. 1
	Income taxes-current	846	1. 2	1, 264	1. 7		417		49. 3
	Income taxes-deferred	158	0. 2	196	0. 3		38		24. 2
	Profit before minority interests	2, 117	2. 9		3. 4		263		12. 5
	Profit attributable to non-controlling interests	385	0. 5		0. 3	Δ	173	Δ	45. 0
	Profit attributable to owners of parent	1, 732	2. 4	2, 169	3. 1		437		25. 3

### <Reference> Statements of Comprehensive Income(Consolidated)

			(Unit: Milli	ons of yen)
Profit before minority interests	2. 117	2, 381	263	12. 5
Other comprehensive income	,	, i		
Valuation difference on available-for-sale securities	△ 910	1, 689	2, 600	
Foreign currency translation adjustment	△ 227	169	397	
Remeasurements of defined benefit plans, net of tax	△ 679	1, 540	2, 220	
Total other comprehensive income	△1,818	3, 399	5, 218	
Comprehensive income	299	5, 781	5, 482	_

# Statements of Cash Flows (Consolidated)

(Unit: Millions of yen)

(Unit: M					
	FY2020	FY2021			
Item	' 19/4–' 20/3	' 20/4–' 21/3	Increase /Decrease		
	Amount	Amount	·		
	Amount	Amount			
I Net cash provided by (used in) operating					
Profit before income taxes	3, 122	3, 842	719		
Depreciation	2, 887	2, 980	93		
Amortization of goodwill	281	185	△ 95		
Increase (decrease) in allowance for doubtful accounts	△ 4	Δ 4	0		
Increase (decrease) in provision for bonuses	△ 43	311	355		
Increase (decrease) in provision for bonuses for directors (and other officers)	△ 15	11	26		
Increase (decrease) in retirement benefit liability	15 840	△ 20 △ 2, 174	△ 35 △ 3, 014		
Decrease (increase) in retirement benefit asset Loss (gain) on sales and retirement of non-current assets	153	△ 2, 174 129	23		
Loss on valuation of non-current assets	1 100	129	کی 1		
Loss (gain) on sales of investment securities	△ 473	△ 321	152		
Loss on valuation of investment securities	26	<u> </u>	△ 26		
Loss (gain) on sales of investment in capital	15	_	$\triangle$ 15		
Loss on valuation of investments in capital	-	2			
Gain on reversal of foreign currency translation adjustment	Δ 7	_	7		
Shutdown expenses	89	-	△ 89		
Loss (gain) on investments in investment partnerships	_	27	27		
Interest and dividend income	△ 244	△ 234	9		
Interest expenses	176	138	△ 38		
Decrease (increase) in trade receivables	4, 452	△ 295	△ 4, 747		
Decrease (increase) in inventories	1, 559	△ 1,634	△ 3, 194		
Increase (decrease) in trade payables	△ 2,934	422	3, 356		
Increase (decrease) in accrued consumption taxes	201	△ 187	△ 389		
Other .	Δ 1, 176	945	2, 122		
Subtotal	8, 924	4, 125	△ 4, 799		
Interest and dividends received	245 △ 135	234 △ 135	Δ 11 Δ 0		
Interest paid Income taxes (paid) refund	△ 135 △ 1,500	△ 135 △ 538	961		
Net cash provided by (used in) operating activities	7. 534	3, 685	△ 3, 849		
Net dash provided by (dasa iii) operating activities	7, 554	0, 000	Δ 0, 043		
II Net cash provided by (used in) investing activities					
Decrease (increase) in time deposits	_	△ 1,014	△ 1,014		
Purchase of property, plant and equipment	△ 8, 493	△ 5, 425	3, 067		
Proceeds from sales of property, plant and equipment	11	160	148		
Purchase of investment securities	△ 40	△ 234	△ 194		
Proceeds from sales of investment securities	517	324	△ 1 <u>92</u>		
Purchase of intangible assets	△ 658	△ 604	53		
Payments for deferred assets	Δ 211	△ 411	△ 200		
Decrease (increase) in other investments	2	2	Δ 0		
Other	Δ 128	△ 94	34		
Net cash provided by (used in) investing activities	Δ 9,001	△ 7, 298	1, 703		
III Net cash provided by (used in) financing activities					
	△ 338	2, 974	3, 312		
Net increase (decrease) in short-term borrowings Proceeds from long-term borrowings	△ 338 200	2, 974 -	△ 200		
Repayments of long-term borrowings	△ 78	△ 310	△ 232		
Proceeds from issuance of bonds	4. 974		△ 4, 974		
Purchase of treasury shares	△ 1, 197	Δ 0	1, 197		
Repayments to non-controlling shareholders	△ 170	_	170		
Dividends paid	△ 901	△ 872	28		
Dividends paid to non-controlling interests	△ 317	△ 345	$\triangle \qquad \overline{27}$		
Other	△ 86	△ 90	△ 4		
Net cash provided by (used in) financing activities	2, 084	1, 354	△ 730		
			20		
IV Effect of exchange rate change on cash and cash equivalents	△ 43	55	98		
V Net increase (decrease) in cash and cash equivalents	574	△ 2, 203	△ 2,777		
VI Cash and cash equivalents at beginning of period VII Cash and cash equivalents at end of period	8, 970 9, 545	9, 545 7, 342	574 △ 2, 203		
VII GASII ANG GASII EQUIVATENES AL ENG OF PETTOG	9, 343	1, 342	<u>᠘ ∠, ∠U১</u>		